

Jim McLeod - Background - Roles & Responsibilities

- Joined CN full time in 1983 Bridges & Structures, Region and HQ
- 1991 Bridge Engineer City of Edmonton
- 1998 Sr Bridge/Railway Engineer UMA Engineering
- 2004 Rejoined CN Sr Manager B&S, US Region

Currently System Chief Engineer – Structures, Design & Construction

CN Franchise - General Overview

Problem Solving Engineering... in Accelerated Real Time!

Railroad – Natural Hazards

- Rock Fall recovery
- Fountain slide stabilization

Bridge Emergency Recovery – Case studies

- Lac St Jean
- Wainwright Fabyan Bridge
- Gogama
- Mayerthorpe

Continues Improvement - Applying future technologies today!



A Long History ...

- CN was a Crown corporation, a historic institution that was put together in 1919 and owned by the Canadian government.
 - Along the way, the organization was a hotel operator, a ship owner, a telegraph and telecommunications company, and even the forerunner to an airline known today as Air Canada.
- Was an amalgamation of five financially troubled railways during the years 1917–23:
 - the Grand Trunk and its subsidiary, the Grand Trunk Pacific;
 - the Intercolonial;
 - · the Canadian Northern; and
 - the National Transcontinental.













- Starting the late 1970s and by 1989, CN divested itself of non-rail businesses, including real estate, hotels, and CNCP Telecommunications to refocus only on rail.
- November 17, 1995 CN launched IPO, the largest in Canadian history at that time.

2015 = 20 year privatization anniversary



• Following privatization, CN acquired:

Railroad Pu	rchased	Year
Illinois Central	0	1998
Wisconsin Central	Wisconsin Entral Ita	2001
Great Lakes Transportation	u Lake Fransportation	2004
BC Rail	BCRAIL	2004
Elgin, Joliet and Ea	astern 🚺	2009

Expanding our Reach ...

- Result made CN the largest rail network in Canada and the only transcontinental rail network in N America.
- Over the past 20 years, we have embraced a mindset of innovation that has kept us on top.
 - Introduced Precision Railroading with a scheduling philosophy that the industry has tried to emulate.
 - Protected Operational focus but also moved to position ourselves as a true Supply Chain Enabler, fostering cooperation among our partners and CN.



A Great Franchise



Well Diversified Portfolio

Intermodal	23%
Petroleum and Chemicals	19%
Grain and Fertilizers	16%
Forest Products	13%
Metals and Minerals	12%
Coal	6%
Other Revenues	6%
Automotive	5%



Global East 3%

Halifax

Moncton

25,000 employees

20,000 route miles

Close to 70% of traffic originates and terminates on CN

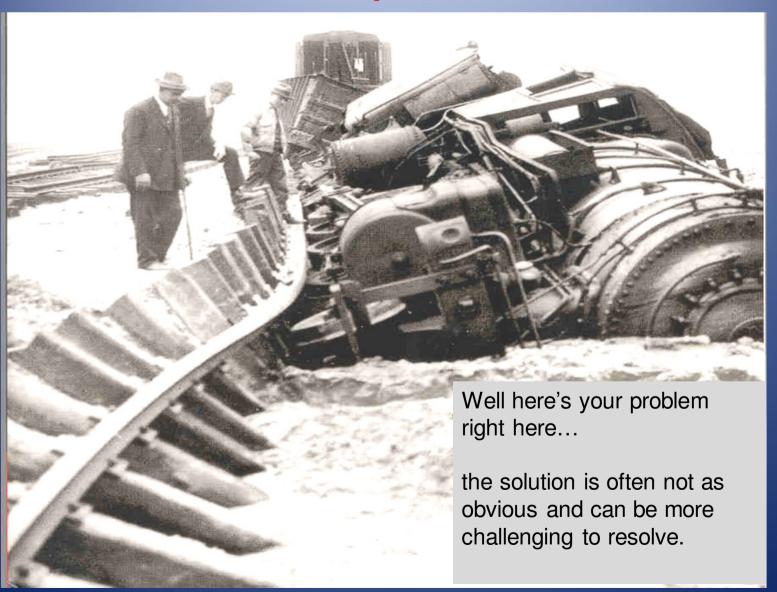


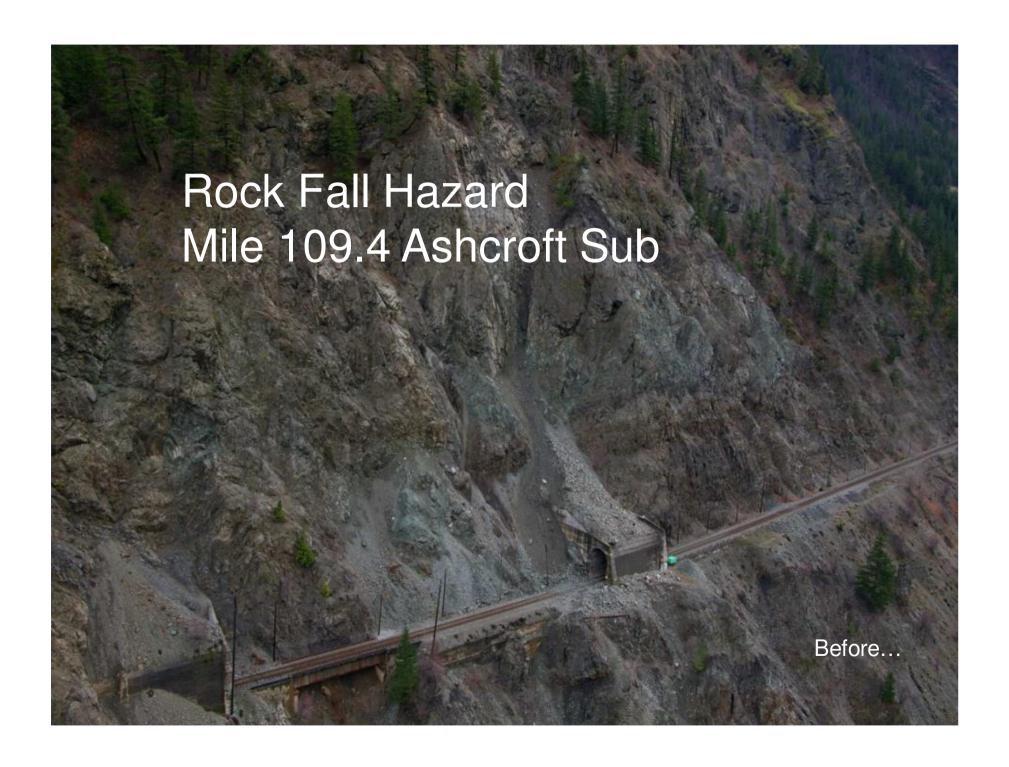
Hauling 20% of Canada's export traffic

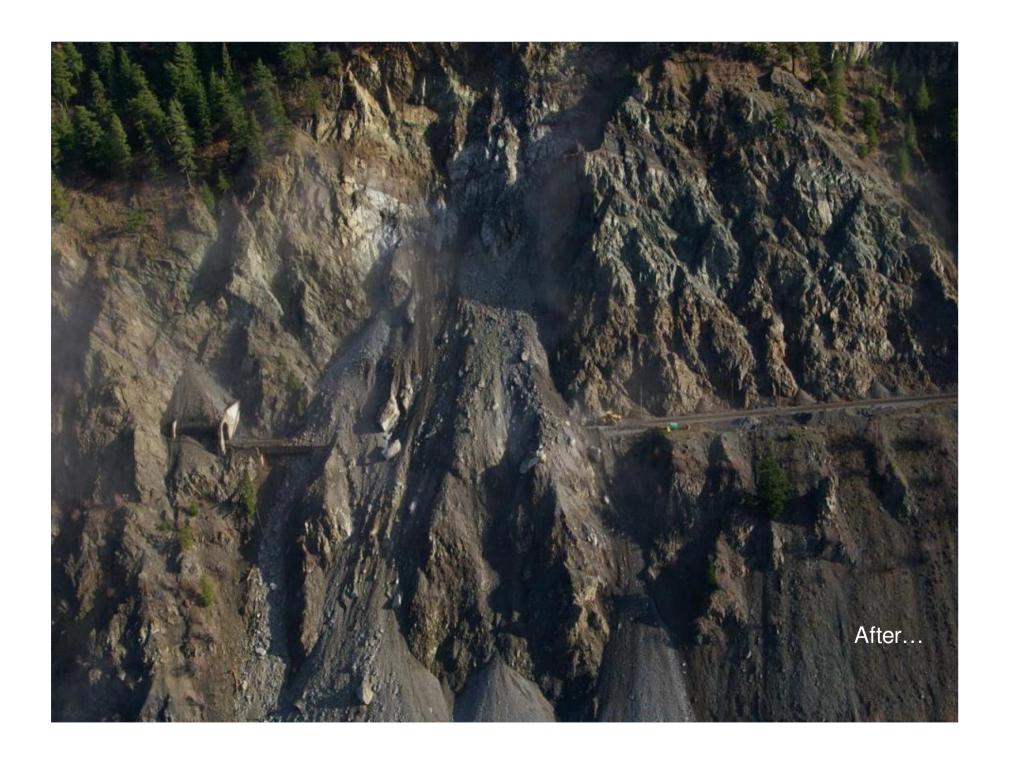


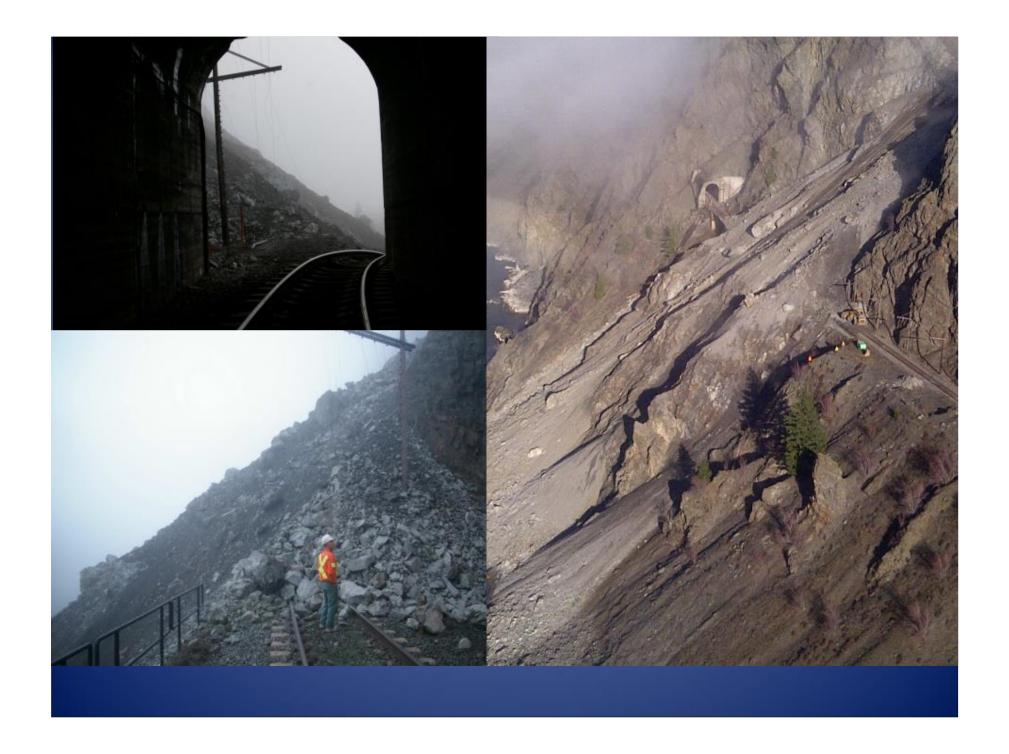
Transporting over C\$250 billion worth of goods annually

Natural Hazards, Unplanned Events...



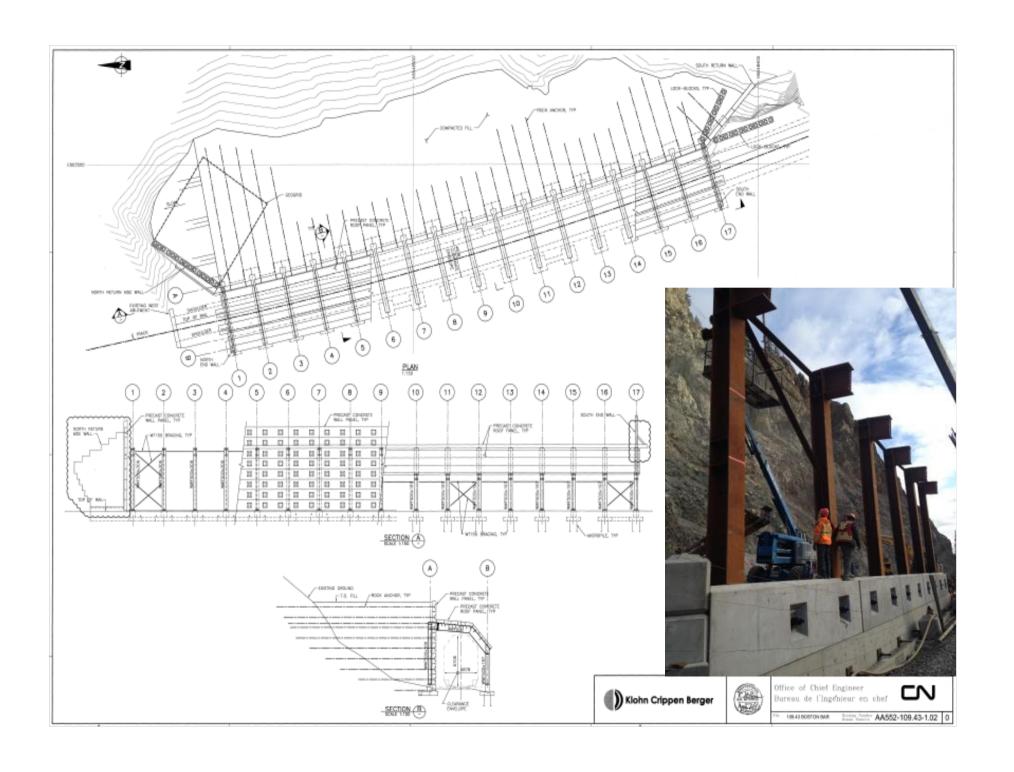


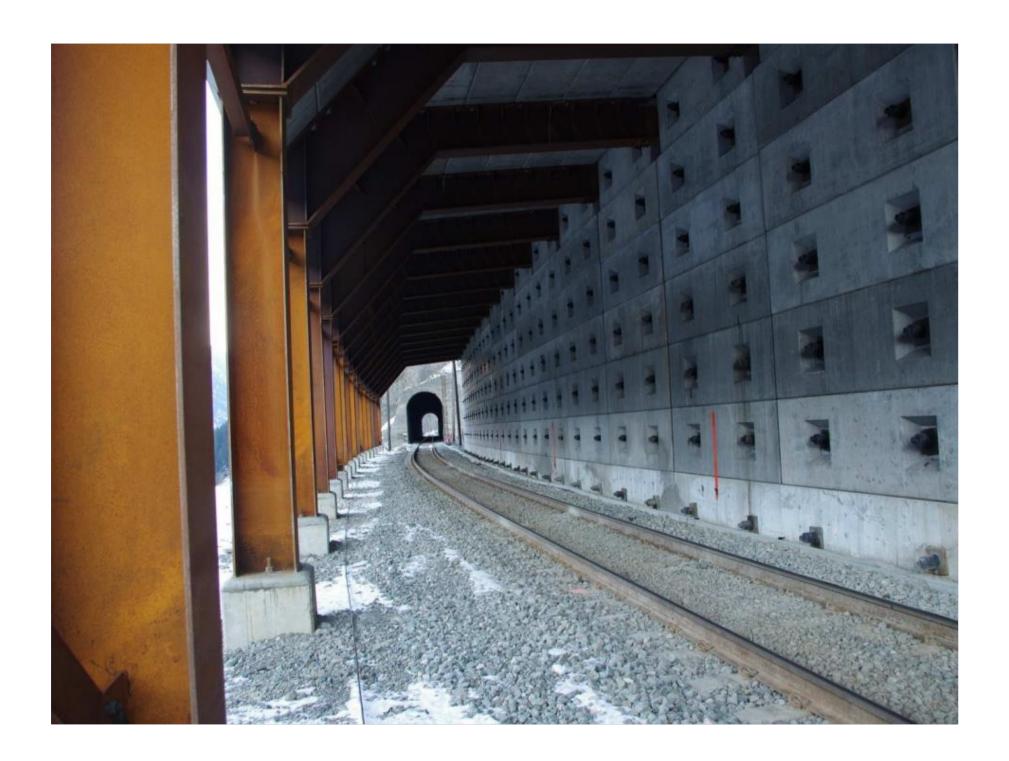












109.4 Ashcroft Subdivision - Rock Fall event December 11, 2104

Pre – December 11, 2014

Post – December 11, 2014



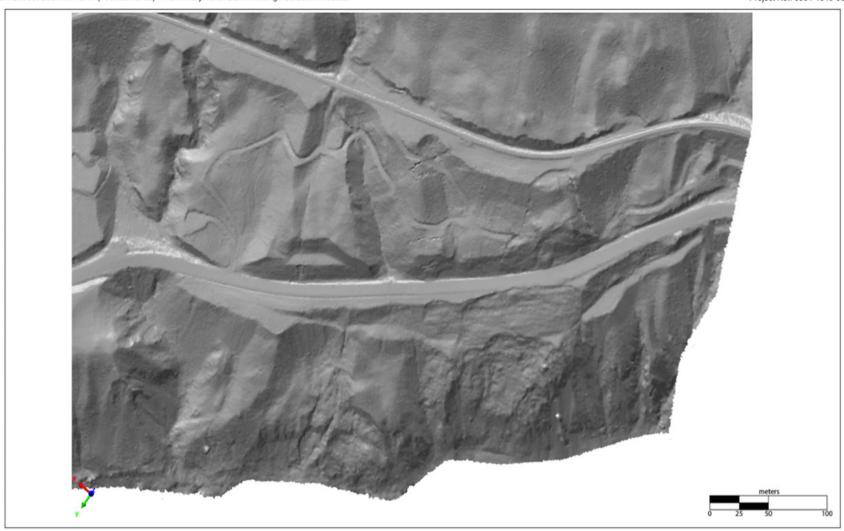
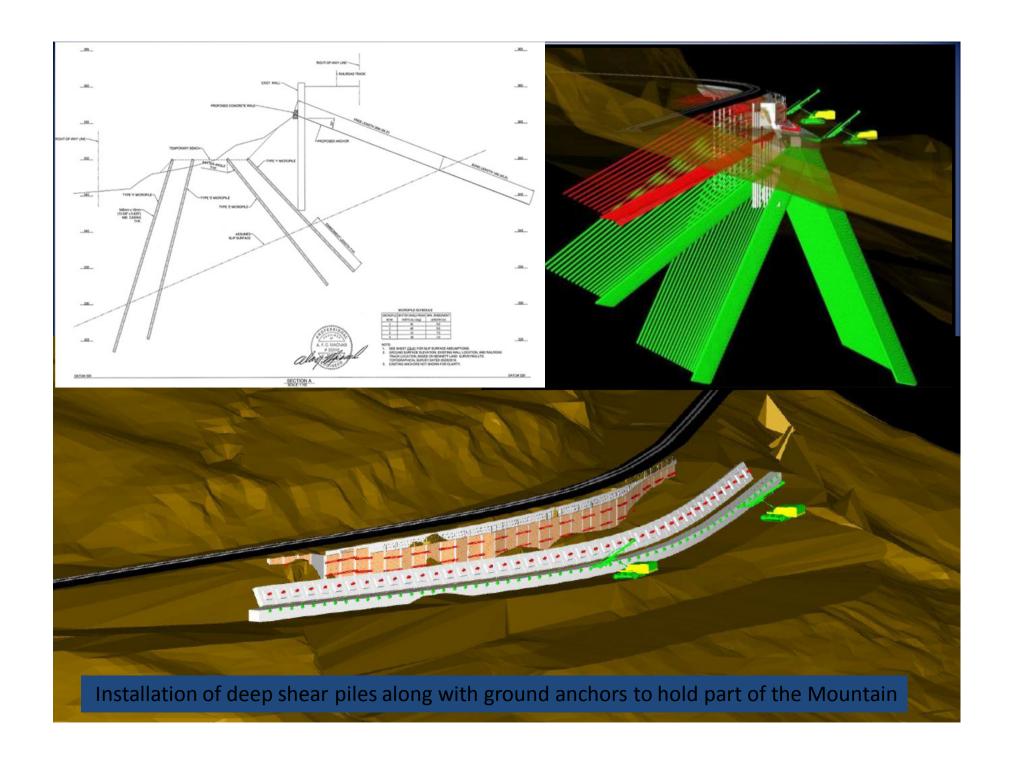
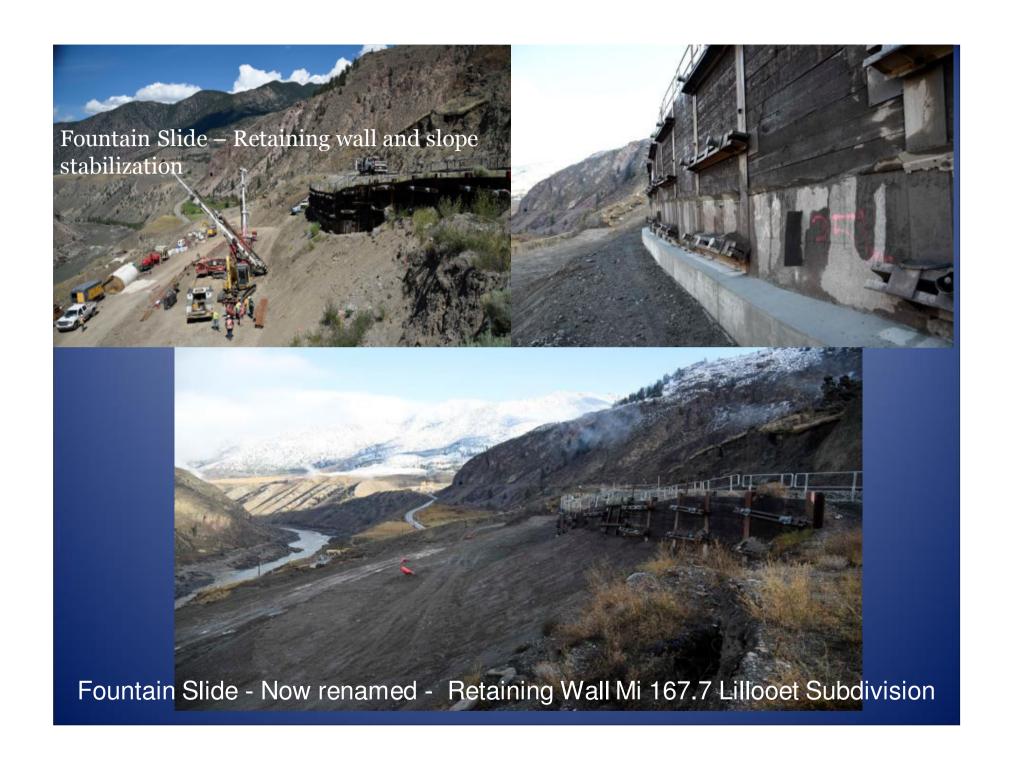


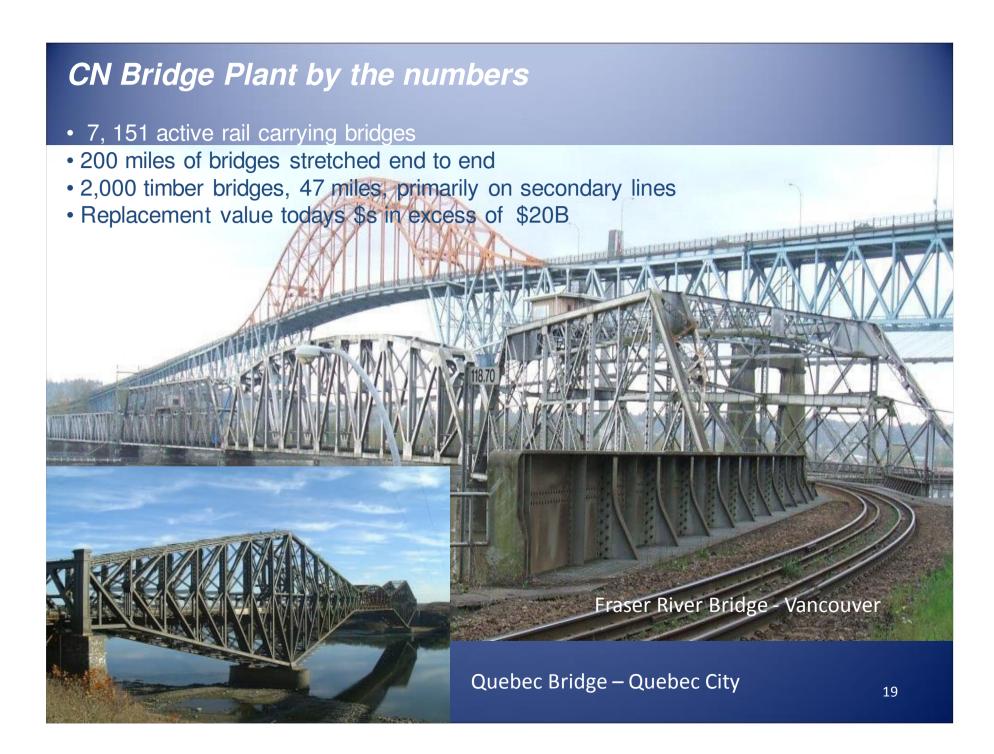
Figure 2: Cropped section of airborne LiDAR data near the Fountain Slide zone (data from 2006)

BGC ENGINEERING INC.

N:\BGC\Projects\0034\1648 BCR Fountain Slide\03 - Assessment\2015 work\Survey_chng det work\Preliminary Delivery change maps\Preliminary_change_maps.pptx

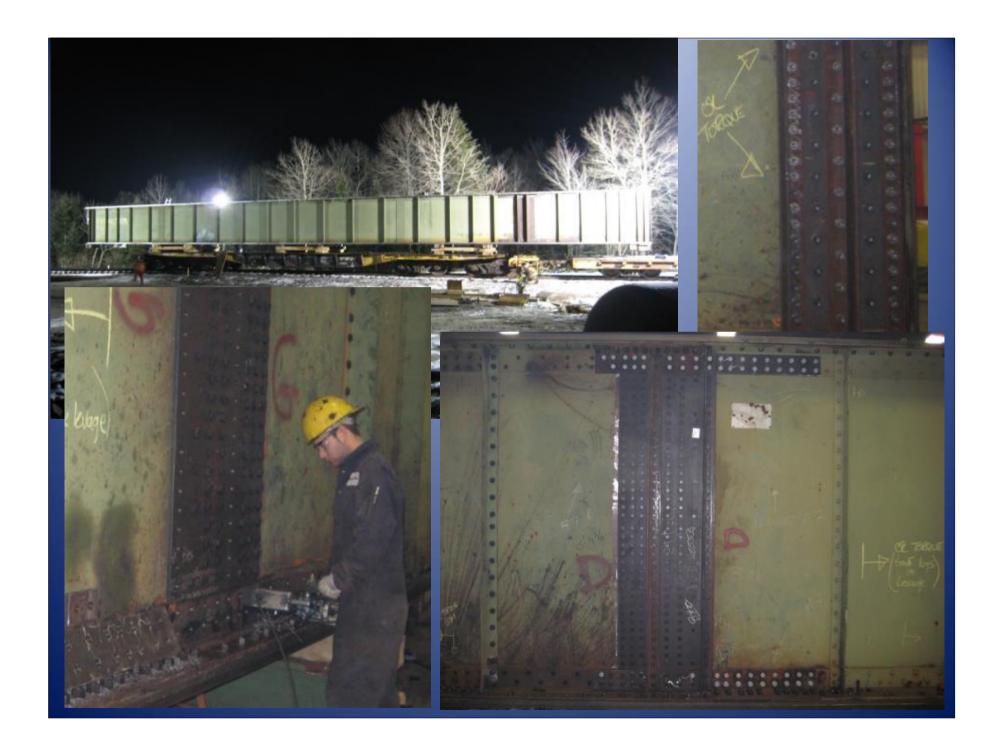


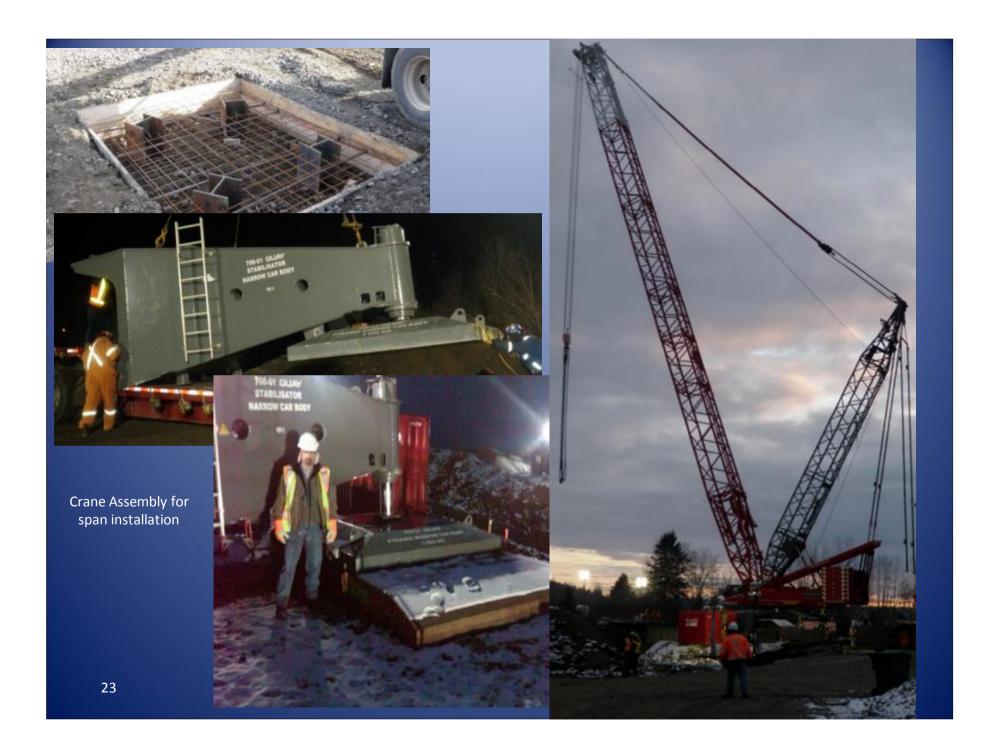


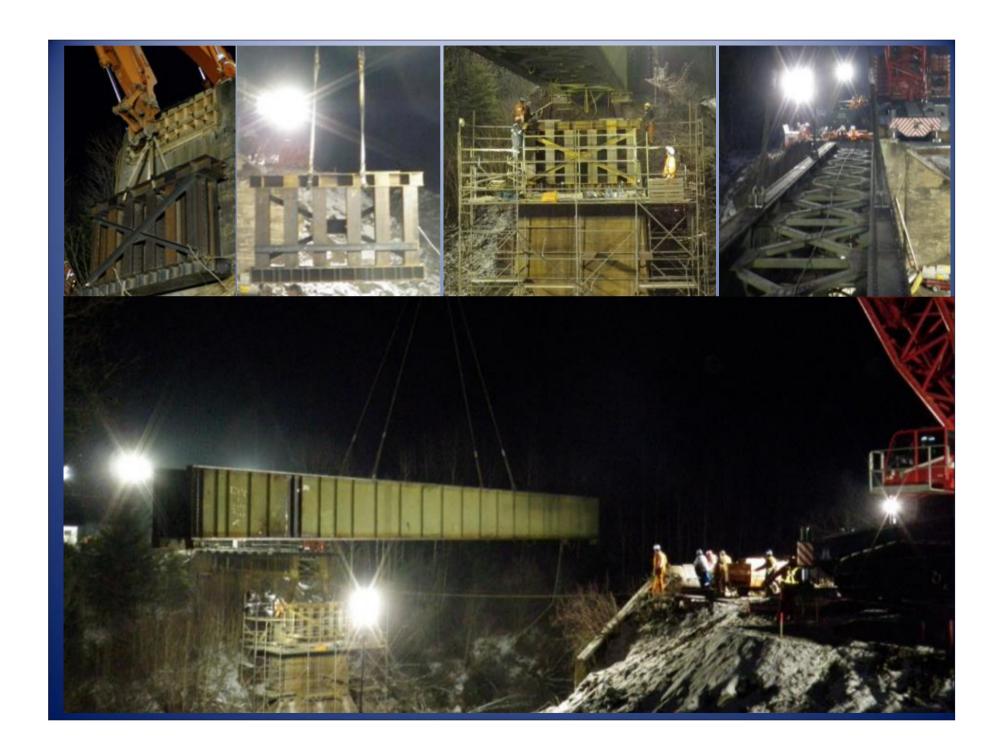














Fabyan Bridge – Wainwright Alberta



January 21, 2012



